ASSOCIAZIONE ALBESE
STUDI DI DIRITTO COMMERCIALE

Consiglio Nazionale
dei Dottori Commercialisti
e degli Esperti Contabili

XXXIII Convegno Nazionale di Studi

# Business continuity and transfers of undertakings amid new challenges and long-standing responsibilities

**28 November 2026**
**Auditorium – Ferrero Research Centre**
**Via Pietro Ferrero, 19 – Alba (CN), Italy**
**In-person conference and live streaming**

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# REGISTRATION

The event is free of charge and may be attended either in person or online via live streaming.

Registration for both in-person and online attendance must be completed through the website *associazionealbesestudidirittocommerciale.it*

Participants who do not require continuing professional education credits and wish to attend online may follow the event live on the website *associazionealbesestudidirittocommerciale.it*

Participants who require CFP and wish to follow the proceedings via live streaming will receive an access link by e-mail a few days before the Conference.

Participation in the Conference, whether in person or remotely, will entitle attendees to continuing professional education credits.

The accreditation procedure for the recognition of continuing CFP is currently pending before the Consiglio Nazionale Forense. The Consiglio Nazionale dei Dottori Commercialisti e degli Esperti Contabili has approved the award of 8 continuing professional education credits to participants.

CONFERENCE FOLDER -->


*Administrative Office*
**WELL COM**
Tel. *(+39)* 328 0584036 - *(+39)* 335 6268376
convegno@associazionealbesestudidirittocommerciale.it

*Press Office*
AURES
Strategie e politiche di comunicazione
Tel. *(+39)* 335 7032646 - *(+39)* 333 7918200

# SPEAKERS

Prof. Atty. Niccolò ABRIANI
Full Professor of Commercial Law at the School of Law, University of Florence

Prof. Dr. Giulio ANDREANI
Partner at Gianni & Origoni Law Firm

Dr. Fabrizio APRILE
Judge of the Labour Division of the Turin Court of Appeal

Dr. Massimo ARIANO
Consultant at Fidilink S.r.l.

Prof. Stefania BARIATTI
Professor of International Law and Private International Law
and Procedure at the University of Milan

Dr. Giulio BIINO
Former President of the Italian National Council of Notaries

Marco BOGLIONE
Founder and President, BasicNet S.p.A.

Atty. Aldo BULGARELLI
Former President, CCBE (Council of Bars and Law Societies of Europe)

Prof. Oreste CAGNASSO
Professor Emeritus at the University of Turin, President of AASDC

Dr. Vincenzo CARBONE
Director General of the Italian Revenue Agency

Atty. David COLOMBINI
Attorney-at-Law

Atty. Giorgio CORNO
Past President of INSOL Europe, Attorney-at-Law admitted to the Monza Bar,
Solicitor (England and Wales)

Dr. Gregorio DE FELICE
Head of Research e Chief Economist, Intesa Sanpaolo

Prof. Elbano de NUCCIO
President Consiglio Nazionale Dottori Commercialisti ed Esperti Contabili

Dr. Alberto FORCHIELLI
Entrepreneur and Co-Founder of the fund management company MCP – Mindful Capital Partner S.A.

Eng. Andrea FORZI
CEO of Valvitalia S.p.A.

Dr. Marco GAY
President of the Industrial Union of Turin – CEO of Zest S.p.A.

Dr. Alessandro GALIMBERTI
Journalist at "Il Sole 24 Ore"

Atty. Luca GARETTO, TEP
UniCredit S.p.A. Family Advisory – Cordusio Fiduciaria S.p.A. Trustee

Atty. Francesco GRECO
President of the Italian National Bar Council (CNF)

Prof. Ermanno LA MARCA
Professor of Commercial Law at the University of Tuscia

Hon. Prof. Maurizio LEO
Deputy Minister of Economy and Finance

Dr. Luca MANDRIOLI
Professor of Corporate Restructuring and Insolvency Law at the University of Modena and Reggio Emilia

Prof. Marcello MESSORI
Visiting Fellow at the Schuman Centre, European University Institute;
Visiting Fellow at IEP – Bocconi University

Dr. Michele MONTELEONE
President of the Court of Vasto

Prof. Antonio NUZZO
Professor of Business and Economic Law at Luiss University, Rome

Dr. Vito PACE
President of the Italian National Council of Notaries

Prof. Stefania PACCHI
Full Professor of Commercial Law, Cátedra de Excelencia UC3M – Banco Santander,
Carlos III University of Madrid

Prof. Atty. Ilaria PAGNI
Full Professor of Civil Procedure at the University of Florence

Dr. Luciano PANZANI
Former President, Court of Appeal of Rome

Prof. Michele PERRINO
Professor of Commercial Law at the University of Palermo

Dr. Riccardo RANALLI
Chartered Accountant

Hon. Sen. Francesco Paolo SISTO
Deputy Minister of Justice

Dr. Andrea ZULIANI
Judge of the Italian Supreme Court of Cassation

# PROGRAM

## Governance, business transfers and European perspectives between the 2026 managerial decree, the Capital Markets Decree and the Insolvency III Directive.

**9:00 a.m.**
Welcome Addresses
Dott. Alberto Gatto, Mayor of Alba
Avv. Alberto Cirio, President of the Piedmont Region
Prof. Elbano de Nuccio, President of the CNDCEC
Avv. Francesco Greco, President of the National Bar Council
Dott. Vito Pace, President of the National Council of Notaries
Avv. David Colombini, AASDC Organising Committee

**9:15 a.m.**
Opening of the conference
Oreste Cagnasso

**9:30 a.m.**
Introductory report
Luciano Panzani

**10:00 a.m.**
Italian and European SMEs in a World Without Direction
Marcello Messori
Gregorio De Felice

**10:30 a.m.**
PUBLIC POLICIES FOR BUSINESS RECOVERY
*Taxation, tax administration and support tools for restructuring*
*Coordinator:* Elbano de Nuccio
Francesco Paolo Sisto
Maurizio Leo
Vincenzo Carbone
Giulio Andreani

**12:00 a.m.**
BUILDING BUSINESS CONTINUITY
Governance, directors and restructuring plans
*Chair:* Antonio Nuzzo
*Introduction:* Ilaria Pagni

Duties of directors, adequate organisational structures and timely emergence of crisis after Legislative Decree No. 47/2026
Oreste Cagnasso

From the European filing duty to directors' duty to act: equivalent protection under Directive 2026/799
Stefania Pacchi

The cases referred to in Article 21-22 of the CCII and Articles 2485 and 2486 of the Italian Civil Code: similarities, differences and systematic coordination
Ermanno La Marca

Majorities, minorities and extraordinary transactions: from Article 120-bis of the CCII to the new Article 2381-bis of the Italian Civil Code
Niccolò Abriani

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**13:15 p.m.**
***Buffet lunch***

Chair and Coordinator of the Afternoon Session
Aldo Bulgarelli

**14:30 p.m.**
TOWARDS A EUROPEAN MARKET FOR BUSINESS
EU-INC and the New European Legal Framework for Economic Activity
Giorgio Corno
Stefania Bariatti

**15:00 p.m.**
THE "TRANSFER OF BUSINESS" IN ORDINARY OPERATIONS AND IN CRISIS
*Moderator:* Alessandro Galimberti
*Speakers:*
Luciano Panzani
Marco Boglione
Marco Gay
Andrea Forzi
Alberto Forchielli
Luca Garetto
Massimo Ariano
Giulio Biino

**16:15 p.m.**
THE TRANSFER OF UNDERTAKINGS BETWEEN COMPETITIVENESS, CONTINUITY AND LIQUIDATION
*Introduction and Coordinator:* Riccardo Ranalli

NEGOTIATED CRISIS SETTLEMENT, INDIRECT CONTINUITY AND THE EUROPEAN PRE-PACK
The transfer of undertakings in negotiated crisis settlement procedures: competitiveness, competing bids and value maximisation
Michele Monteleone
Michele Perrino

Pre-pack proceedings, business transfers and employment protection under the Insolvency III Directive
Luca Mandrioli
Andrea Zuliani
Fabrizio Aprile

**18:30 p.m.**
***Closing of the Conference***